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## Why most active strategies fail

Most active fund managers succumb to recency bias which is one of the reasons why nine-in-10 equity managers have failed to outperform the index over the last 15 years, according to Hyperion.

Speaking at a webinar, Jason Orthman, deputy chief investment officer at Hyperion Asset Management, said his fund was able to beat the index because it avoided the trappings of most fund managers.

"That includes recency bias, and that's a large aspect that drives markets which is effectively overweighting recent news flow or extrapolating current data points into perpetuity," Orthman said.

"But life, business and investing does not work like that."

Orthman said most fund managers were failing to adapt to a more competitive and digitised world of business and that the Global Financial Crisis showed investors that fund managers were struggling to adjust.

"If you think about it, a lot of the lead portfolio managers grew up as analysts in in the late 90s or early 2000s and it was a really different economic environment," he said. "You really had a growth bubble there, average companies did well, you had that tailwind of growth and the world wasn't digitised."

Orthman said Hyperion was able to accrue alpha because its companies grew earnings at higher rates despite the tougher environment.

"As we rolled through the GFC [Global Financial Crisis] our alpha accruals increased because if you have these market leading companies that can take market share and have strong organic growth – that's really valuable and scarce in a world that's not growing," Orthman said.

Mark Arnold, Hyperion chief investment officer, said value and passive investing would not produce the same returns in a structurally changed world of lower economic growth, higher technological disruption and rising interest rates.

"In these circumstances we think passive investing and benchmark hugging, which a lot of our competitors employ as part of their investment process, only really work well when economic growth rates are high and disruption levels are low," Arnold said.